O-4 pc O-4 Str O-4 Str O-4 Su O-4 Str O-4 Str O-4 Str	Promotion Year 2024 Canned Comments - Allied Heal canned Comments trength: Prior or current assignment at a mission priority agency that serves vulnerable opulations (i.e., BOP, DHS-IHSC, IHS)	Board Member Selec	tion Percentage
O-4 pc O-4 St O-4 St O-4 Su O-4 St O-4 St	opulations (i.e., BOP, DHS-IHSC, IHS)		
O-4 Str O-4 Sur O-4 Str O-4 Str O-4 Sur			
O-4 Str O-4 Str O-4 Str O-4 Sur	two worths. Change DOC		53.1%
O-4 Su O-4 St O-4 Su	trength: Strong ROS		48.3%
O-4 Su O-4 St O-4 Su	trength: COERs		40.3%
O-4 St O-4 Su	uggestion: Public health training & experience		39.4%
O-4 Su	trength: Billet level exceeds current rank		37.3%
	uggestion: Leadership roles in PHS activities, not just membership		31.8%
O-4 Su	uggestion: Presentations and Outreach		31.8%
	uggestion: Seek mentorship		28.8%
	trength: Awards		26.2%
	trength: Advanced training (e.g., certifications, licensures, credentials, degrees) beyond level		
	xpected for benchmark		26.2%
	uggestion: Pursue advanced training (e.g., certifications, licensures, credentials, degrees) beyond		20.270
	evel expected for benchmark		25.3%
	trength: Collateral duties (i.e., regional and national)		
			24.8%
	uggestion: Pursue PHS activities		23.7%
	trength: Presentations and Outreach		23.4%
	uggestion: Show impact of PHS activities		22.1%
O-4 Su	uggestion: Seek continuing education (e.g., CME, CE, CEUs)		20.6%
	trength: PHS Activities (i.e., Displays longevity and/or continuity of PHS Activities/membership)		20.2%
	uggestion: Progression to meet Awards benchmark		17.4%
O-4 Su	uggestion: Professional organization leadership or activities		16.2%
O-4 St	trength: Geographic or Programmatic (i.e., multiple intra-agency assignments) moves		15.0%
O-4 St	trength: Leadership activities		12.2%
Su	uggestion: Seek more collateral duties (i.e., Limited or no leadership or impact in collateral		
O-4 du	uties)		11.8%
O-4 Su	uggestion: Recruitment activities		10.7%
	uggestion: Geographic or Programmatic (i.e., multiple intra-agency assignments) moves		10.1%
	trength: Continuing Education beyond level expected for benchmark		9.8%
	trength: Public Health Training beyond level expected for benchmark		9.3%
	uggestion: Mentoring activities		8.8%
	trength: Substantial mentorship activities (i.e., as a mentee or mentor)		7.7%
	uggestion: Improve ROS (i.e., COER scores and ROS Comments do not match, ROS comments		7.770
	eed to be strengthened, ROS does not recommend promotion, ROS needs more detail)		7.7%
	Aissing Continuing Education Summary Sheet		7.7%
	·		7.0%
	uggestion: Leadership in community-based public health initiative or program		
	uggestion: Career counseling		6.6%
	uggestion: COER Improvement (i.e., continuous performance development, enhancement		C 40/
	eeded on Rater comments)		6.4%
	trength: Deployment activities		6.2%
	trength: Publications and Presentations		4.8%
	trength: Upward career trajectory		3.5%
	uggestion: Need more recent awards.		3.0%
	uggestion: Need more time in current billet		2.9%
	uggestion: Pursue higher billet		2.7%
	uggestion: Supporting documentation for statements		2.4%
	trength: Recruitment activities		2.2%
O-4 Su	uggestion: Completion of additional degree, rather than enrollment		2.2%
M	Aissing OS/Incorrect OS (i.e., Not in correct OS format, OPPVS was verified without OS, did not		
O-4 co	omplete an OS)		1.4%
O-4 M	Aissing CV		1.4%
	uggestion: Maintain high-performance consistent with next higher billet		1.3%
	uggestion: Statements should describe impact in OS and/or CV		1.1%
	uggestion: Leadership and Supervisory activities and responsibilities within your position		1.0%
	ncorrectly formatted CV		0.8%
	uggestion: Correct poorly written OS		0.6%
	uggestion: COER ratings are not supported by rater comments		0.3%

0-4	Suggestion: More publications, other written communications, or oral presentations	0.3%
0-4	Suggestion: Correct outdated CV	0.3%
0-4	Missing ROS	0.2%